



**SEI Certification**

**Carnegie Mellon**

hereby confirms that

has completed the requirements to become an

***SEI-Certified SCAMPI Lead Appraiser for Services***

**Paul D. Nielsen, Director & CEO**  
Software Engineering Institute

**Rawdon R. Young**  
SEI Appraisal Program

**Jefferson P. Welch, Manager**  
SEI Certification Program

Valid \_\_\_\_\_ through \_\_\_\_\_

Certificate # \_\_\_\_\_