



SEI Certification

Carnegie Mellon

hereby confirms that

has completed the requirements to become an

SEI-Certified SCAMPI High-Maturity Lead Appraiser

Paul D. Nielsen, Director & CEO
Software Engineering Institute

Rawdon R. Young
SEI Appraisal Program

Jefferson P. Welch, Manager
SEI Certification Program

Valid _____ through _____

Certificate # _____